









Piramal Finance Results Presentation Q2 FY26

17 October 2025

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Our blueprint for value creation





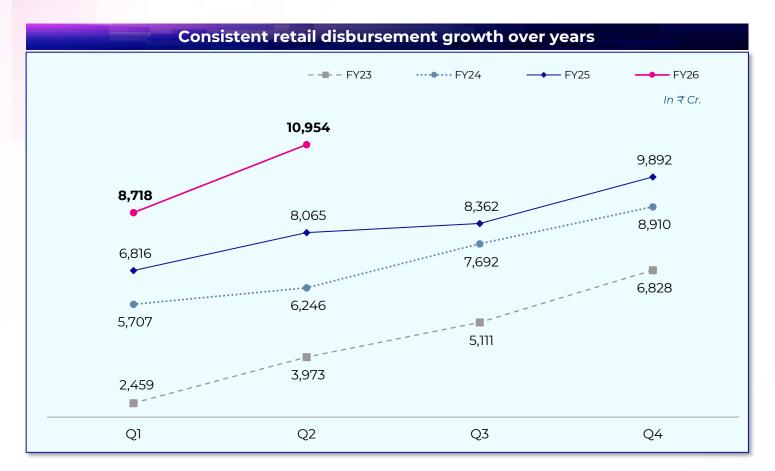


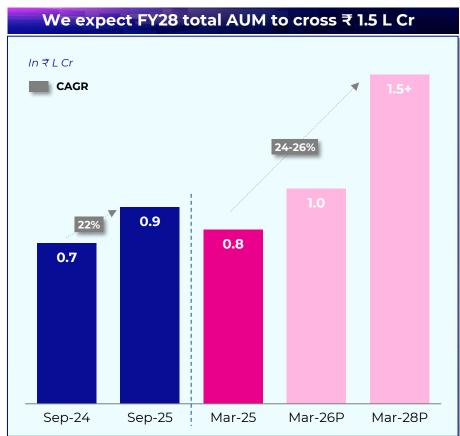


Build a future-proof, AI native company

1) Growth - Industry leading growth in retail







Piramal.ai >>> Growth enablers





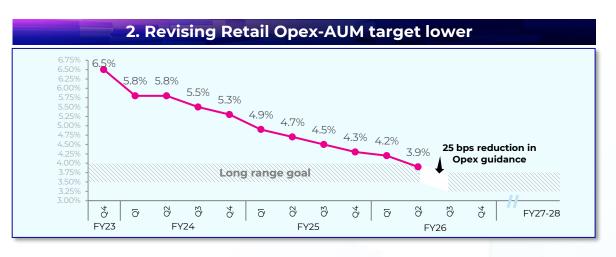


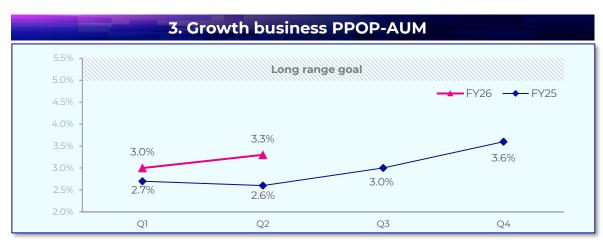


2 Profitability – On track to achieve targets







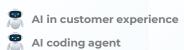




Productivity drivers



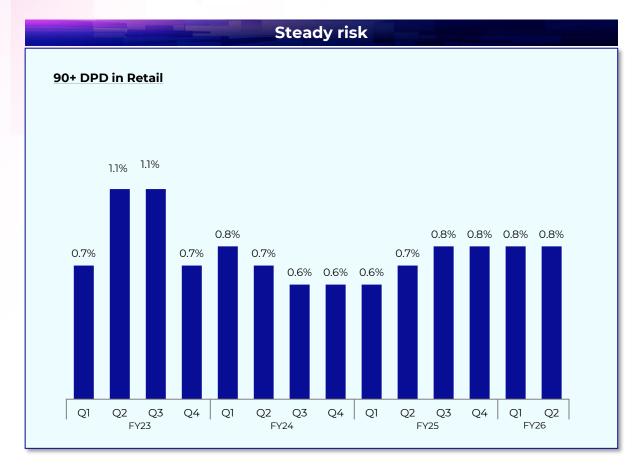


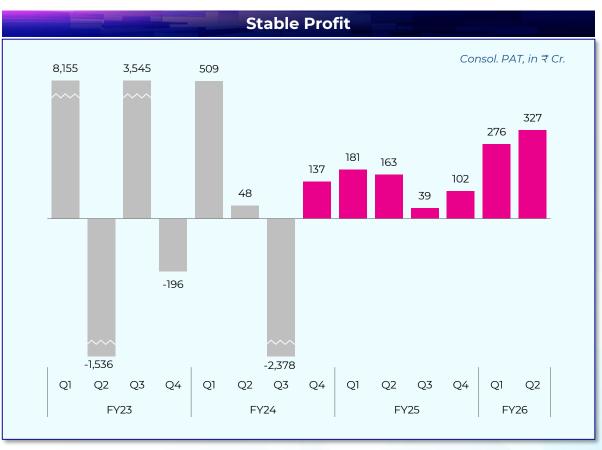




3 Predictability through risk management







>>> Al Assistants for risk managers



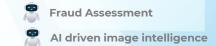








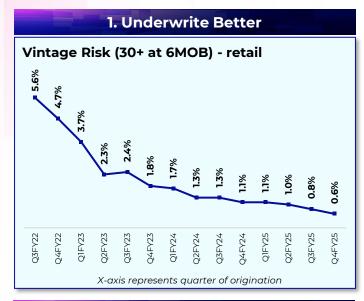
Al Agent driven Field Investigation



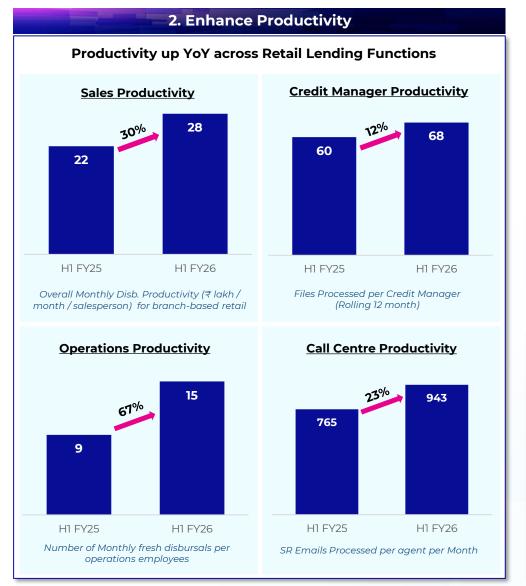


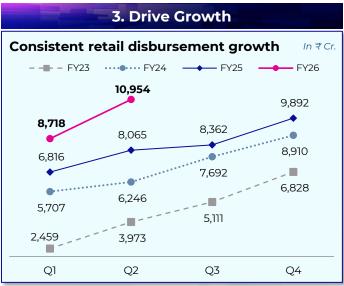
Piramal.ai strategy is leading to tangible benefits across several dimensions















Q2 FY26 Results Summary

Q2 FY26 Results Summary

Business Snapshot - Q2 FY26



Consol, AUM

₹ 91,447 Cr

up 22% YoY / 7% QoQ.

Growth: Legacy 94:6 **AUM mix**

93:7 in Q1 FY26

Consol. PAT

₹ 327 Cr

up 101% YoY

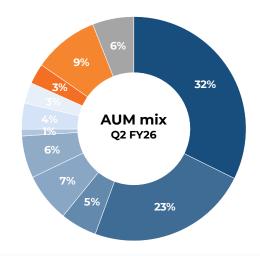
PBT*

Growth business ₹ 344 Cr

up 98% YoY

Growth business 1.7% **RoAUM***

1.4% in FY25



■ Housing loans

LAP

Used car loans

■ Salaried PL

Unsecured business loans (UBL)

Microfinance

Digital loans

Other retail

CMML

■ New real estate

■ Legacy

Net worth

₹ 27,447 Cr

Debt to equity: 2.6x

Borrowings

₹ 71,609 Cr

up 24% YoY

Legacy AUM

₹ 5,448 Cr

Just 6% of total AUM

Notes: (*) Pro forma business P&L

Consol. AUM up 22% YoY | Consol. PAT up 101% YoY



PEL - PFL merger is now complete

seamless transition of reported consol. financials from PEL to PFL | PFL stock to list* in November

Growth

- Consol AUM growth of 22% YoY
- Retail AUM up 36% YoY
- Wholesale 2.0 AUM up 43% YoY



- Legacy book at 6% of total AUM and down 55% YoY
- Growth business PBT (₹ 344 Cr) drives Consol PBT (₹ 330 Cr)
- **Stable** Retail 90+ DPD at 0.8% (Q1 FY26: 0.8%)
- Growth business credit cost at 1.7% (stable QoQ, adj for net ECL rebalance in Q1 and Q2)

Capita

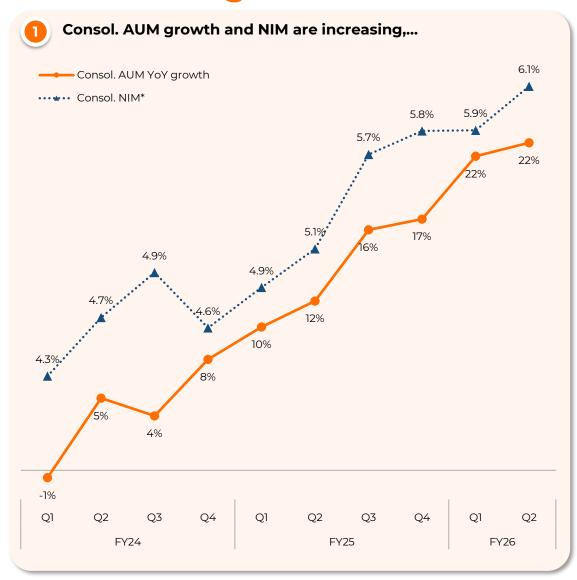
- Total capital adequacy at 20.7% (vs 19.3% at Q1 FY26)
- Cash and liquid investments of ₹ 7,238 Cr (7% of total assets)

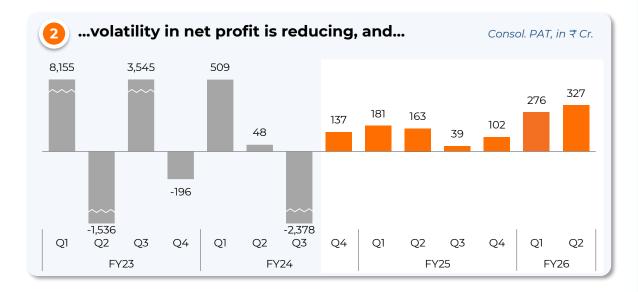
Profitability

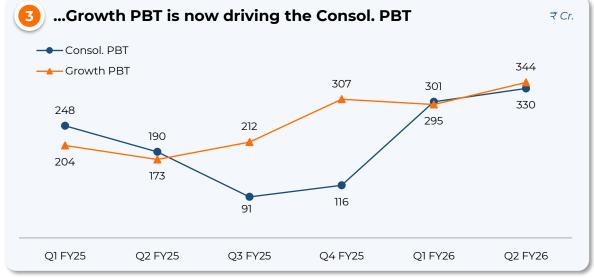
- Consol PAT up 101% YoY to ₹ 327 Cr
- COB below 9% after 5 quarters; Growth business NIM up 10 bps QoQ
- Retail **opex-to-AUM** down 80bps YoY to 3.9%; Medium term target refreshed 25bps lower to 3.25-3.75%
- Growth business RoAUM of 1.7% in Q2 FY26 (Q1 FY26: 1.5%)

With Growth-Legacy mix shift, consol. financials are improving and becoming less volatile





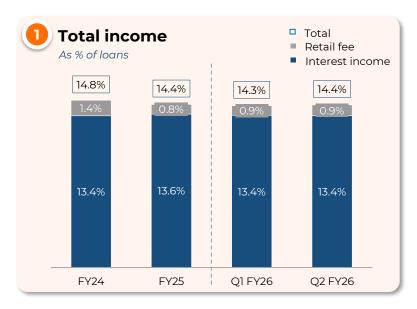


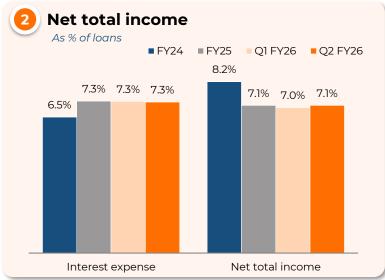


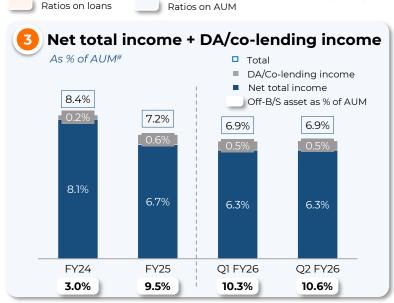
Notes: (*) Excludes fee

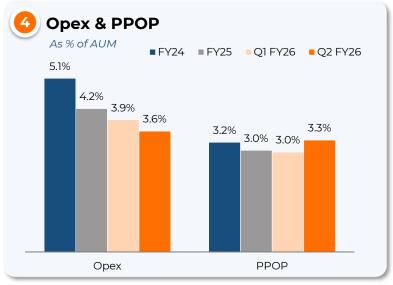
Growth business profitability*

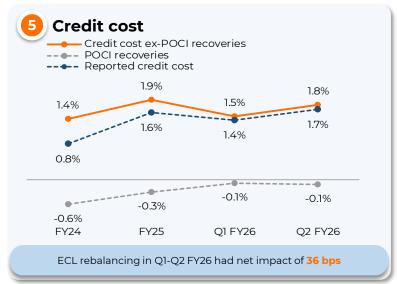


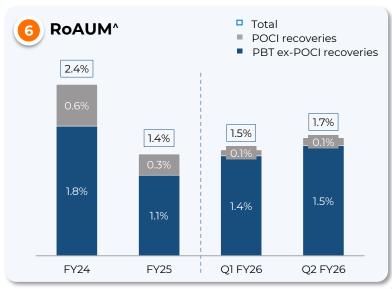












Q2 FY26 Results Summary 5/5

On track to meet all FY26 targets



		FY25	H1 FY26	FY26 Target
1	Total AUM - YoY growth	17%	22%	25%
2	Growth AUM - YoY growth	36%	37%	30%
3	Retail share in total AUM	80%	82%	80-85%
4	Legacy AUM (₹ Cr)	6,920	5,448	3,000-3,500
5	Consol. PAT (₹ Cr)	485	603	1,300-1,500



Retail



Snapshot - Retail Lending



AUM

₹ 74,704 Cr

▲ 36% YoY

Presence

518

Branches

429

Cities

26

States

Mortgages AUM (HL+LAP)

₹ 50,834 Cr

▲ 37% YoY | 68% of retail AUM

Opex to AUM

3.9%

▼ 260bps in ten quarters

AUM yield

13.6%

Steady QoQ

* Weighted average of all live loan accounts (excl. fee income)

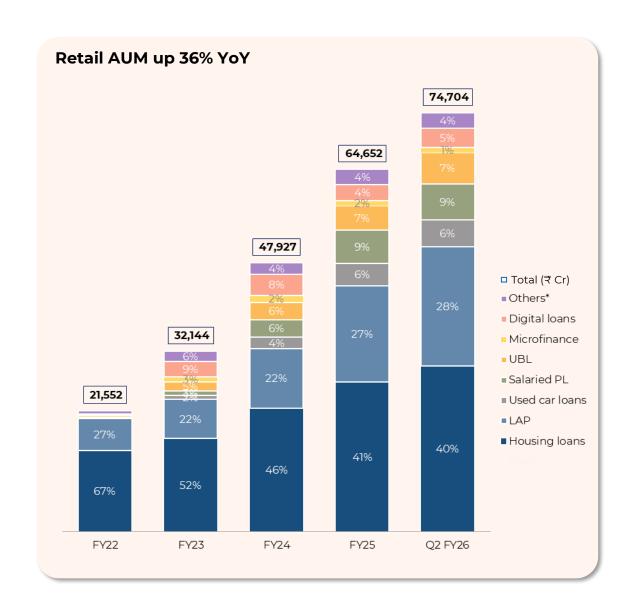
90+ DPD

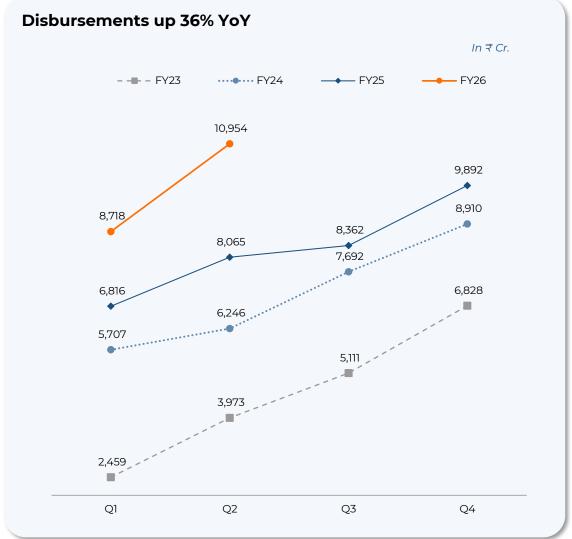
0.8%

Stable portfolio over three years

Growth momentum across product verticals







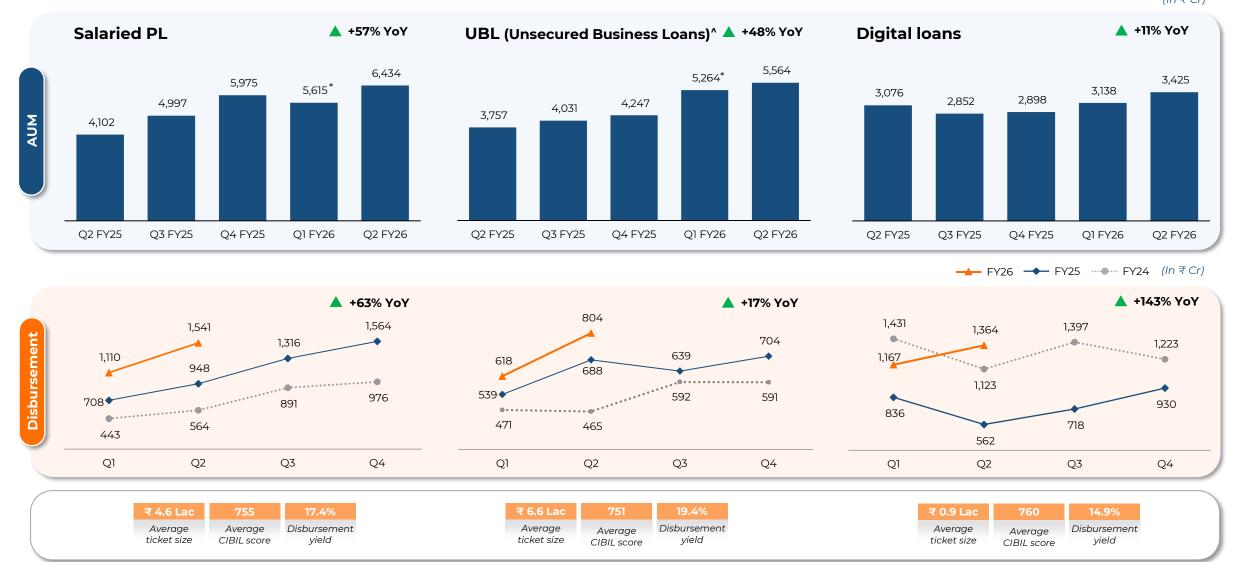
Sustained growth momentum across secured products





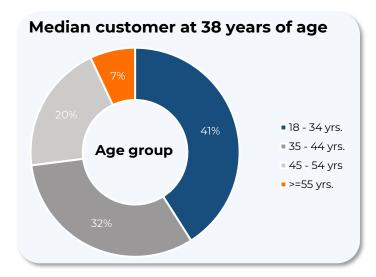
Actively managing disbursements to navigate risk

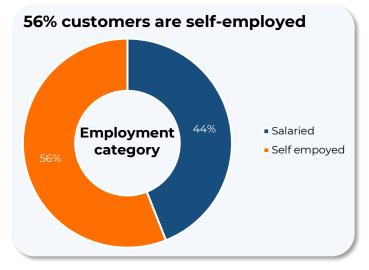


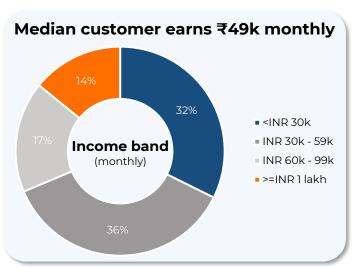


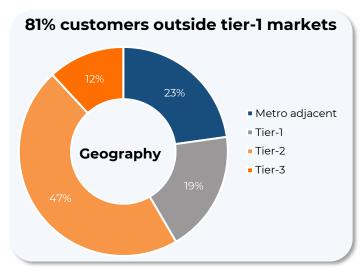
Customer profile for branch-based acquisition



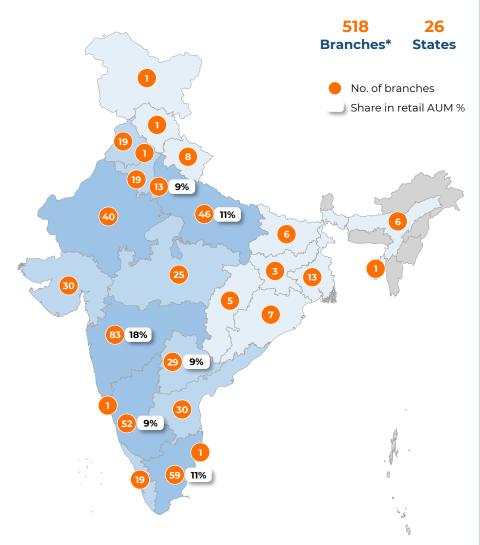








Geographic split of branches

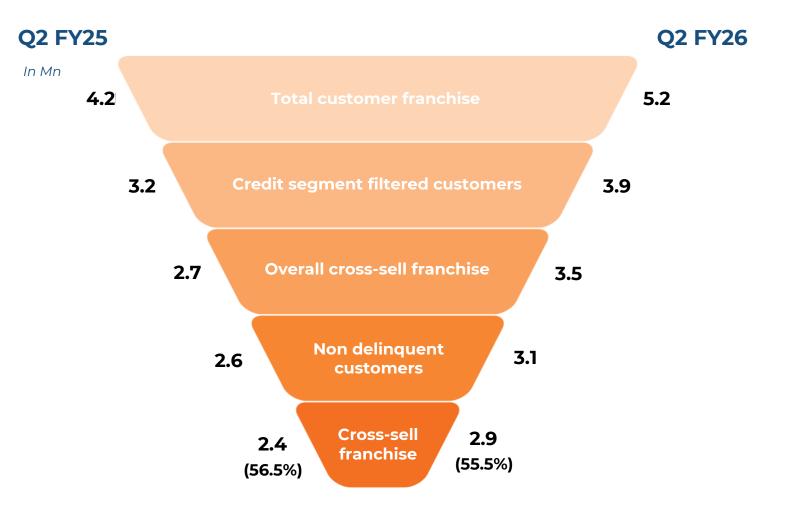


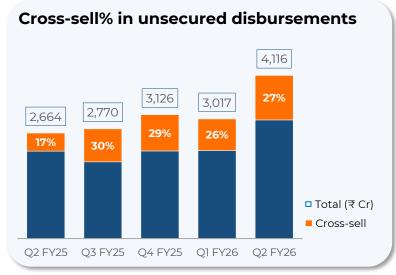
Customers acquired through branch network represent 92% of total retail AUM

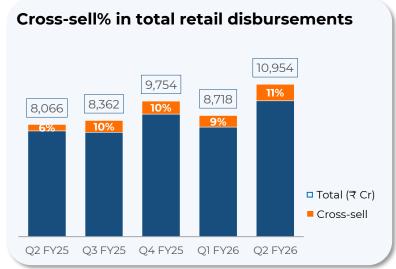
Cross-sell franchise | 25-30% of unsecured disb. through cross-sell





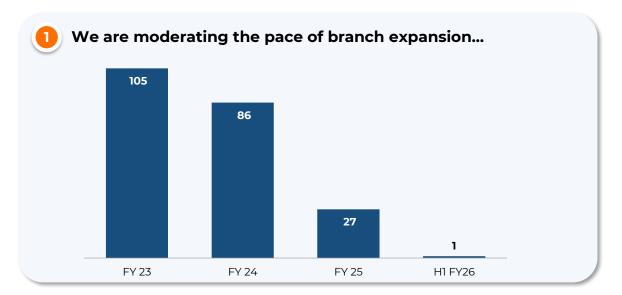


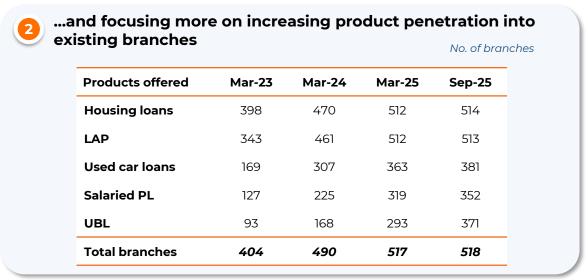


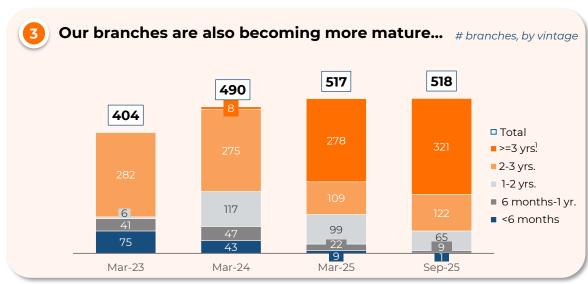


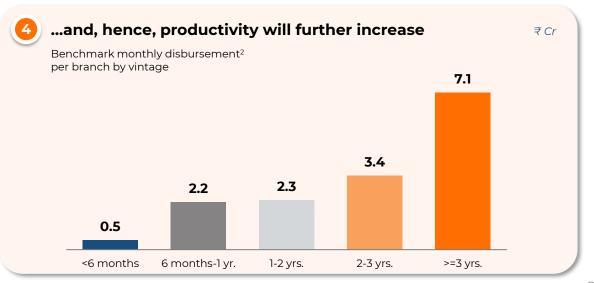
Productivity improvement to continue





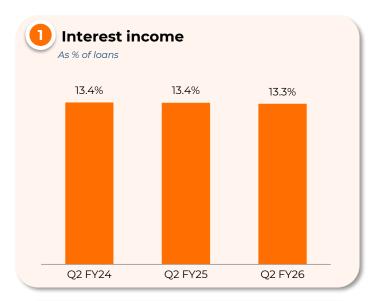


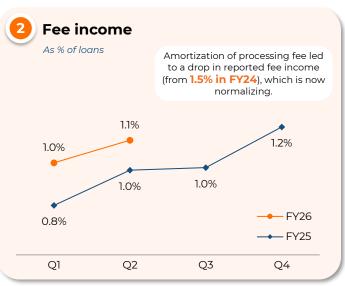


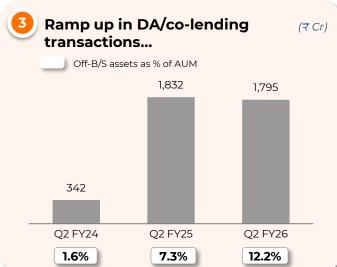


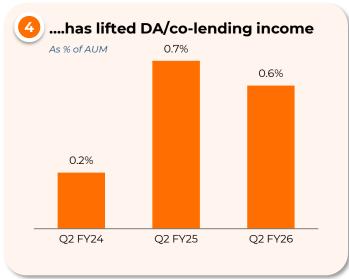
Stable income profile - operating leverage playing out well

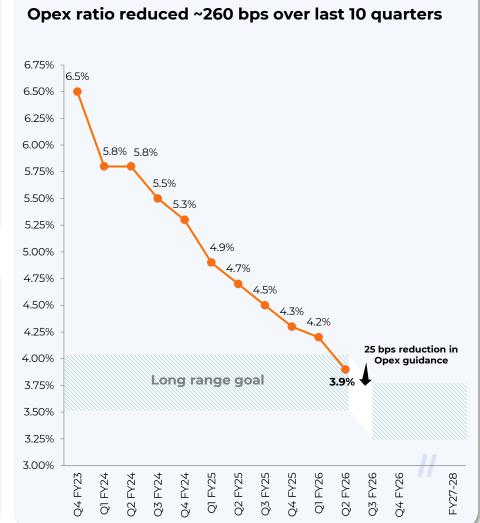












Retail risk (1/2) – Overall stable 90+ DPD reflects diversified AUM mix

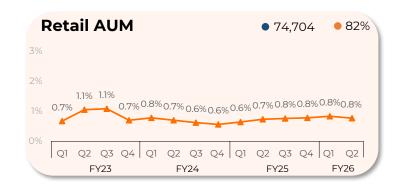




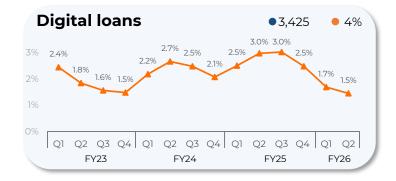


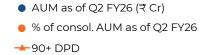








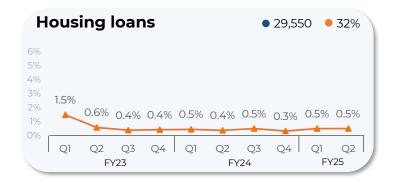


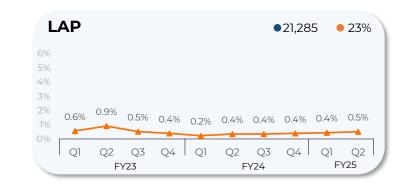




Retail risk (2/2) – vintage risk*: controlled quality of new originations

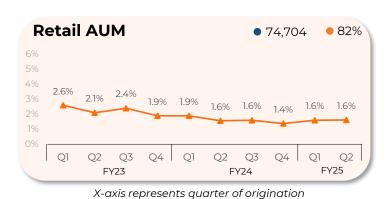




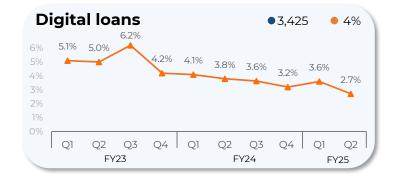


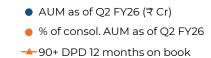
















Wholesale 2.0



Snapshot – Wholesale 2.0



AUM

₹ 11,295 Cr

▲ 43% YoY

Mix

76:24

Real estate

CMML

Disbursements

₹ 2,043 Cr

▲ 11% YoY

Average ticket size

₹ 71 Cr

Portfolio EIR

(Effective interest rate)

14.5%

Steady QoQ

Repayments as % of disbursements

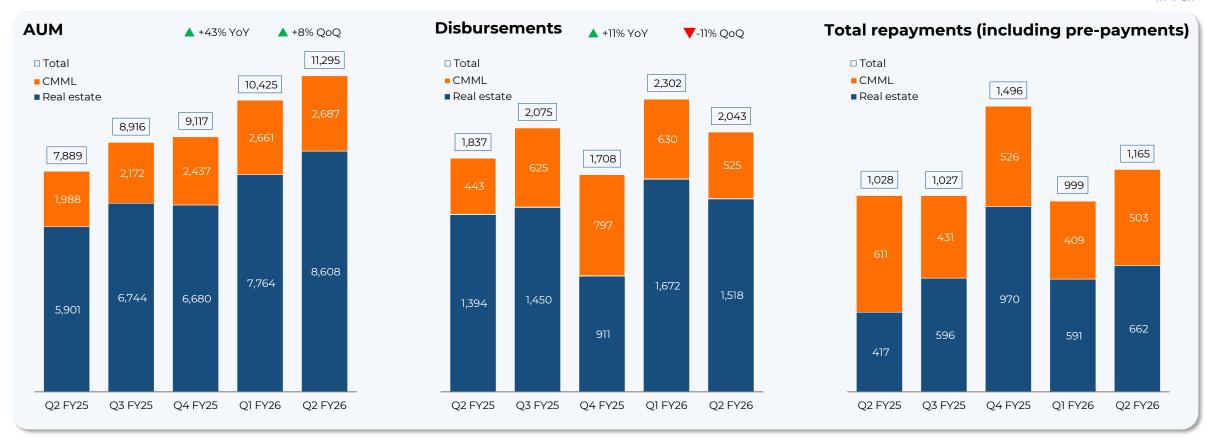
57%

High repayments reflect strong underwriting

Building a diversified and granular book backed by cash flows and assets



In ₹ Cr.

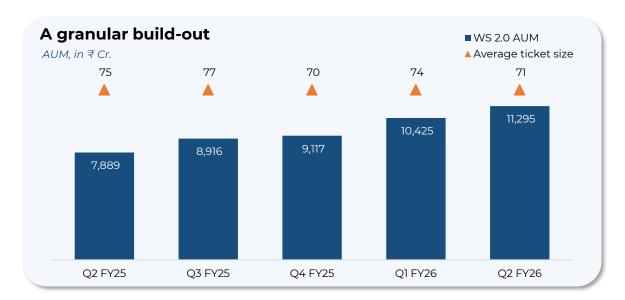


- Performing well, in line with or ahead of underwriting, as reflected in prepayments
- Pre-payments worth ₹ 460 Cr received in Q2 FY26
- Q2FY26 **repayments** (₹ 1,165 Cr) were 57% of the disbursements

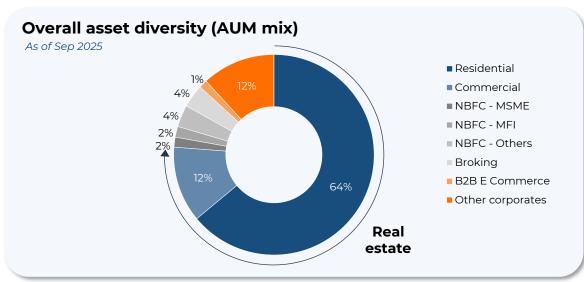
Granular and diversified build-out

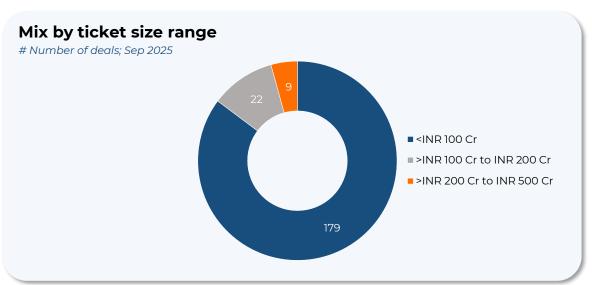


(Charts represents data for outstanding AUM)



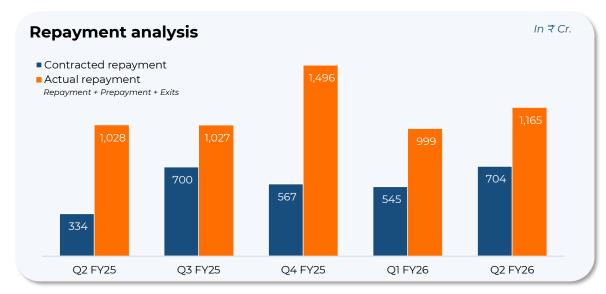


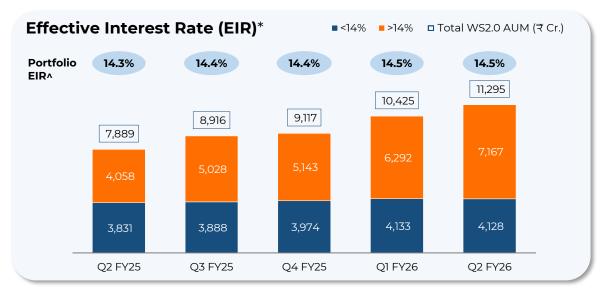


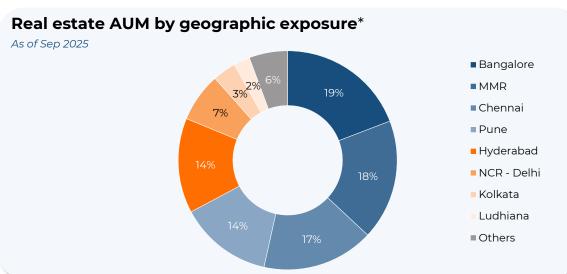


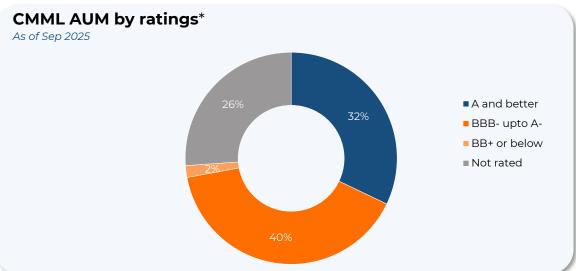
Portfolio analysis











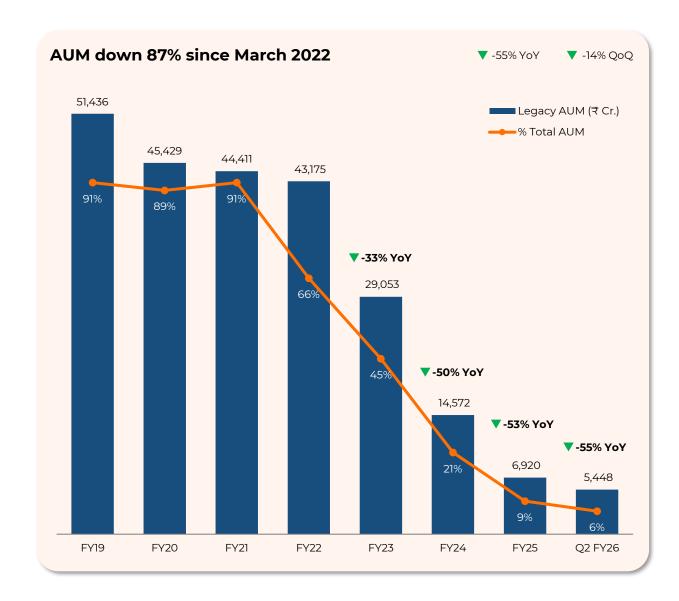


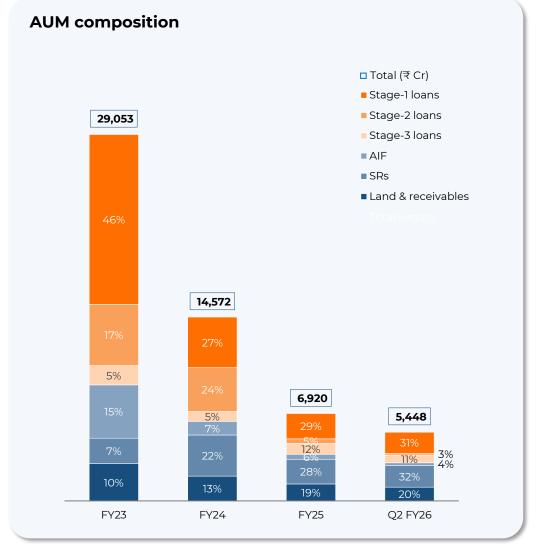
Legacy (discontinued) business



We reiterate bringing Legacy AUM to below ₹ 35bn by March 2026









Financials



Profit and loss statement - consolidated



In ₹ Cr.

Consolidated income statement	Q2 FY26	Q2 FY25	YoY %	Q1 FY26	QoQ %	H1 FY26	H1 FY25	YoY %
Interest income ¹	2,702	2,198	23%	2,504	8%	5,206	4,209	24%
Less: Interest expense	1,570	1,317	19%	1,494	5%	3,064	2,522	21%
Net interest income	1,132	881	29%	1,010	12%	2,142	1,687	27 %
Fee & commission	121	102	18%	114	6%	235	211	11%
Dividend	9	32	-72%	15	-38%	24	32	-25%
Others	67	123	-46%	98	-32%	165	181	-9%
Other income	196	257	-24%	227	-14%	424	424	0%
Total income	1,328	1,137	17 %	1,237	7 %	2,566	2,111	22%
Less: Operating expenses	813	741	10%	812	0%	1,625	1,444	13%
Pre-provision operating profit (PPOP)	515	396	30%	425	21%	940	666	41%
Less: Loan loss provisions & FV loss / (gain)	248	240	3%	202	23%	451	270	67%
Profit before tax & associate income	267	156	7 1%	223	20%	490	396	24%
Add: Associate income	63	34		78		141	42	
of which: Alternatives	87	52		70		157	66	
Pramerica Life Insurance	(24)	(18)		9		(15)	(24)	
Profit before tax	330	190	74%	301	10%	631	438	44%
Less: Current & deferred tax	(78)	27		25		(53)	94	
Add: Exceptional expense ²	(81)					(81)	0	
Reported net profit after tax	327	163	101%	276	18%	603	344	75%

Link to Data Sheet Q2 FY26



Data from previous quarters now available on our website

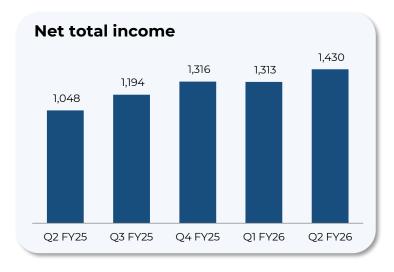
Click here to download the 'Data Sheet Q2 FY26'

Story in charts Asset quality Pro forma business wise P&L Overview Historical data sheet (FY22, FY23, FY24, FY25) 17,822 17,918 20,271 23,122 530 696 1,023 1,143 234 508 374 494 18,087 18,923 21,668 24,760 3,465 3,344 3,204 3,137 29,485 32,104 35,216 709 829 888 525 618 661 30,719 33,551 36,766 1,425 1,340 1,227 32,144 34,891 37,992 et Interest Income e & Commission Charts on the key operational & financial trends CI (all AUM ther Income stal Income onsol. Balance sheet as per IR Deck format ess: Operating expenses e-Provision Operating Profit (PPOP) ross credit cost 43 171 OCI recoveries & other gain (128) 312 ofit Before Tax Product wise AUM mix of Growth business (Retail a 0.4% 0.6% 40.2% 0.6% 1.0% 4.0% 5.5% 33.1% 30.4% 1.0% 4.2% 28.9% 1.1% 1.3% 3.7% 3.9% 29.0% 29.3% 1.7% 2.0% Category wise AUM mix of Legacy business 4.8% Business wise pro forma P&L statements of Growt iss: Interest Expense 638 554 507 450 25 399 33 1.5% 1.5% Others and Total et Interest Income NPA ratios and stage wise asset classification and business (Retail & Wholesale 2.0), Legacy busines 508 318 iss: Operating expenses 225 144 b-Total 175 428 175 e-Provision Operating Profit (PPOP) ess: Loan Loss Provisions & FV loss/(Gain) 209 3,293 1,603 115 tal AUM ess: AIF provisions / (recoveries) - Part of Except Reconciliation of major P&L line items as repor and as is the IR Deck format

Quarterly P&L* - Growth business

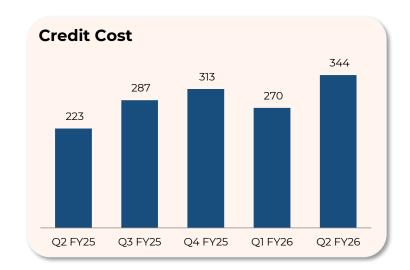
In ₹ Cr.

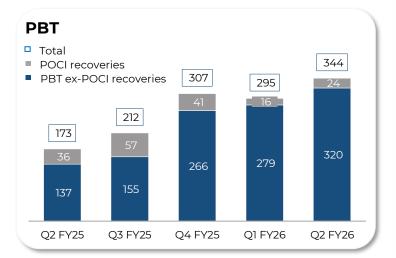












Notes: (*) Pro forma business P&L

Balance sheet

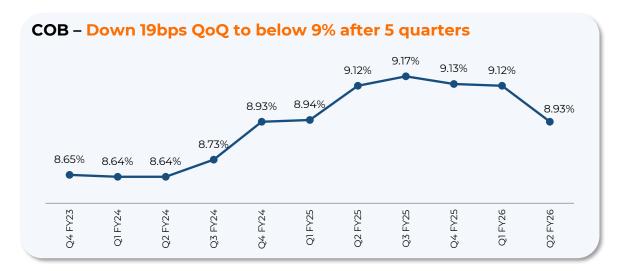


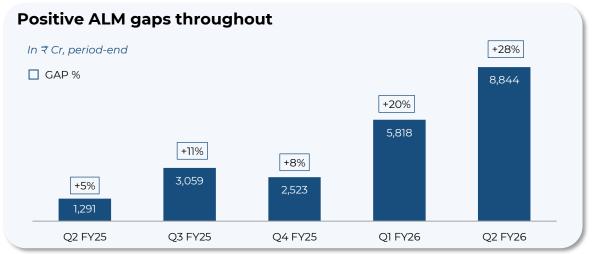


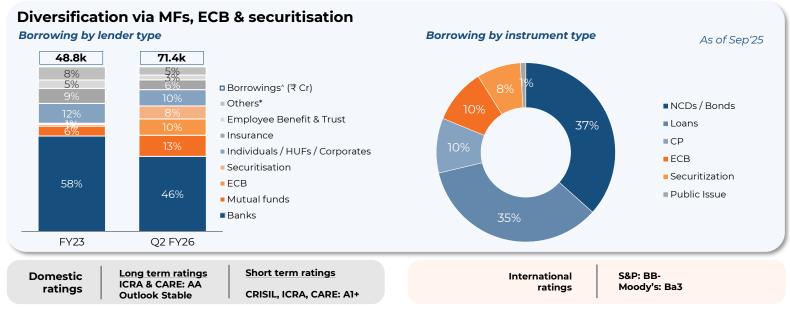
Consolidated balance sheet			
Particulars	Q2 FY26	Q1 FY26	Q2 FY25
<u>Assets</u>			
Cash & liquid investments	7,238	9,070	6,039
Gross asset under management	82,323	77,572	70,720
ECL provision	1,708	1,829	3,118
Net assets under management	80,616	75,743	67,601
Investments in Shriram group	1,708	1,708	1,708
Investments in alternatives and others	3,520	3,608	3,264
Fixed assets	2,556	2,571	2,673
Net other assets / (liabilities)	3,419	3,241	3,192
Total assets	99,056	95,942	84,478
<u>Liabilities</u>			
Net worth	27,447	27,174	26,930
Gross debt	71,609	68,767	57,548
Total liabilities	99,056	95,942	84,478
Key Ratios			
Capital Adequacy	20.7%	19.3%	23.3%
Debt to Equity (x)	2.6	2.5	2.1

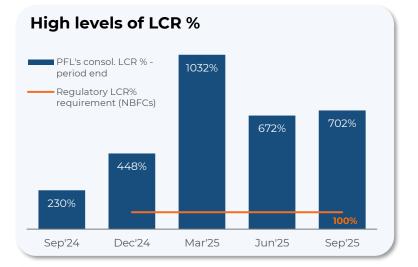
Liabilities













Appendix



Asset classification: Total assets



Total assets (₹ Cr.)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	78,385	73,568	64,041
Stage 2	1,671	1,641	4,085
Stage 3	1,994	2,047	1,973
Sub-Total	82,050	77,256	70,100
POCI	274	315	620
Total AUM [*]	82,323	77,572	70,720
Total provisions (₹ Cr.)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	916	1,018	1,183
Stage 2	205	210	880
Stage 3	587	601	1,055
Total	1,708	1,829	3,118
Provision coverage ratio (%)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	1.2%	1.4%	1.8%
Stage 2	12.3%	12.8%	21.6%
Stage 3	29.4%	29.3%	53.5%
Total provisions as a % of total AUM	2.1%	2.4%	4.4%
GNPA ratio (%)	2.6%	2.8%	3.1%
NNPA ratio (%)	1.8%	2.0%	1.5%

Asset classification: Growth assets



Total assets (₹ Cr.)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	73,695	68,263	55,975
Stage 2	1,525	1,416	1,181
Stage 3	1,382	1,251	878
Sub-Total	76,602	70,930	58,034
POCI	274	315	620
Total AUM [*]	76,876	71,245	58,654
Total provisions (₹ Cr.)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	690	656	622
Stage 2	186	183	136
Stage 3	465	425	336
Total	1,341	1,265	1,094
Provision coverage ratio (%)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	0.9%	1.0%	1.1%
Stage 2	12.2%	12.9%	11.5%
Stage 3	33.7%	34.0%	38.3%
Total provisions as a % of total AUM	1.8%	1.8%	1.9%

Asset classification: Legacy assets



Total assets (₹ Cr.)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	4,689	5,305	8,067
Stage 2	146	225	2,904
Stage 3	612	796	1,096
Total AUM [*]	5,448	6,327	12,066
Total provisions (₹ Cr.)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	226	362	561
Stage 2	19	27	744
Stage 3	122	175	719
Total	366	564	2,025
Provision coverage ratio (%)	Q2 FY26	Q1 FY26	Q2 FY25
Stage 1	4.8%	6.8%	7.0%
Stage 2	13.0%	11.8%	25.6%
Stage 3	19.9%	22.0%	65.6%
Total provisions as a % of total AUM	6.7%	8.9%	16.8%

Multi-product retail lending platform across the risk-reward spectrum – Q2 FY26



Product Segments	Products	Average disbursement ticket size (₹ lakh)	Disbursement yield	Share in disbursements	AUM yield	Share in AUM*
	Affordable housing					
A Housing	Mass affluent housing	22.0	11.9%	25.4%	11.7%	39.6%
	Budget housing					
	Micro LAP					
Secured MSME (LAP)	Secured business loan					
Secured MSME (LAP)	Loan against property (LAP)	25.3	13.3%	13.3% 29.6%	13.0%	28.5%
	LAP plus					
Used car loans	Pre-owned car loans	6.9	15.4%	7.5%	15.2%	6.4%
(////) Business Ioan	Unsecured business loans (UBL)	6.6	19.4%	7.3%	19.5%	7.4%
Business toair	Microfinance loans	0.5	18.6%	3.7%	17.7%	1.2%
Salaried PL	Salaried personal loans	4.6	17.4%	14.1%	17.3%	8.6%
	Digital purchase finance					
Digital loan	Digital personal loans	0.9	14.9%	12.4%	16.4%	4.6%
	Merchant BNPL					
Total / weighted average		14.8	14.5%		13.6%	

Glossary



Term	Description
90+ DPD delinquency	90 to 180 days past due (DPD, % of average on-book AUM) for secured loans; and 90 to 170 days DPD for unsecured loans
ALM Profile	Based on contractual ALM for wholesale and behavioral ALM for the retail portfolio
AUM	Loans (on-book) + off-book assets
AUM yield (retail)	Weightage average yield excludes POCI and pertains to all customers outstanding as of 31st Mar 2025
Average AUM	Average of periodic average total AUM
Blackout period	Blackout period pertains to all listed securities of PEL
Borrowing cost	Borrowing cost = interest expense / average interest - bearing liabilities
CL	Co-lending
CMML	Corporate mid market loans
Cost of funds (CoF)	COF = Interest expense / on book average AUM
Consol. NIM	Calculated as % of Avg. on-book loans
Credit segment filtered customers	Customer base after removing industry level delinquent behavior
Cross-sell franchise	Customer base after removing low score customers
Cumulative GAP	Cumulative GAP = Cumulative inflows up to 1-year – cumulative outflows up to 1-year
Cumulative GAP (%)	Cumulative GAP (%) = net flows (i.e., cumulative inflows – cumulative outflows) as a % of cumulative outflows
DA	Direct assignment
GAP%	GAP% = Net flows (i.e., cumulative inflows – cumulative outflows) as a % of cumulative outflows
Geography	Population considered Tier 1: 40+ lacs, Tier2: 10-40 lacs, Tier3: <10 lacs; metro adjacent locations carved out from tier 1/2/3 for centers in peripheries of metros.
Gross credit cost	Aggregate of stage-wise credit cost for stage 1/2/3 loans & write-off
Growth AUM	It includes Retail AUM and Wholesale 2.0 AUM
LCR %	Liquidity coverage ratio %
Loans	On-book loans
MAU	Monthly active users
Net credit cost	Gross credit cost less recoveries from POCI book and other gains
Net interest income (NII)	NII = interest income - interest expense
Net interest margin (NIM)	NIM = net interest income / on book average AUM
Non delinquent customers	Customer base after removing internal defaults
On book AUM	On book AUM excludes DA and co-lending
Overall cross-sell franchise	Customer base after removing minimum seasoning norm with us
POCI	POCI (purchased or originated credit impaired) represents the stressed retail book acquired from DHFL at discounted value.
Retail AUM	It includes POCI, SRs, PTC, DA, co-lending & excludes acquired off-book assets (₹ 6,544 Cr as of Q2 FY26) in the nature of DA & PTC as part of the DHFL acquisition
RoAUM	Return on average total AUM of Growth business
Total customer franchise	It includes existing / past borrowers as well as co-borrowers
Vintage risk	90+ DPD at 12 months on book (MoB) mark
Wholesale 2.0	It refers to loans sanctioned under new real estate (RE) and corporate mid market loans (CMML) from FY22 onwards

Disclaimer



Except for the historical information contained herein, statements in this presentation and any subsequent discussions, which include words or phrases such as 'will', 'aim', 'will likely result', 'would', 'believe', 'may', 'expect', 'will continue', 'anticipate', 'estimate', 'intend', 'plan', 'contemplate', 'seek to', 'future', 'objective', 'goal', 'likely', 'project', 'on-course', 'should', 'potential', 'pipeline', 'guidance', 'will pursue' 'trend line' and similar expressions or variations of such expressions may constitute 'forward-looking statements'.

These forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to differ materially from those suggested by the forward-looking statements.

These risks and uncertainties include but are not limited to Piramal Finance Limited's ability to successfully implement its strategy, the Company's growth and expansion plans, obtain regulatory approvals, provisioning policies, technological changes, investment and business income, cash flow projections, exposure to market risks as well as other risks.

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Dial-in details for Q2 FY26 earnings conference call



Event details	Location & time	Telephone numbers
	India – 4:00 PM (India standard time)	Universal dial-in +91 22 6280 1264 / +91 22 7115 8165
	USA – 6:30 AM (Eastern time – New York)	Toll free number 1 866 746 2133
	UK – 11:30 PM (London time)	Toll free number 0 808 101 1573
Conference call on 17 October 2025	Singapore – 6:30 PM (Singapore time)	Toll free number 800 101 2045
	Hong Kong – 6:30 PM (Hong Kong time)	Toll free number 800 964 448
	Online Registration We recommend to kindly pre-register using this link Diamond Pass ** Click here to Express Join the Call	To enable the participants to connect to the conference call without having to wait for an operator, please register at the above-mentioned link. You will receive dial in numbers, passcode, and a pin for the concall on the registered email address provided by you. Kindly dial into the call on the Conference Call date and use the passcode & pin to connect to call.

Please dial-in 10 minutes prior to the conference schedule to ensure that you are connected in time

Thank You

For Investors:

Ravi Singh Head of Investor Relations, Strategy and Sustainability singh.ravi@piramal.com

Ruchika Jain

Vice President - Investor Relations and Sustainability ruchika.jain@piramal.com